HISTORY OF RUSAGRO GROUP

The history of the Company began in 1995 with sugar imports to Russia. Over time, the Company acquired several sugar and oil & fats plants, grain storage elevators, and also amassed its own land holding. Rusagro Group LLC was established in 2003. The Company's development can be broken down into several milestones and key events.

History of Rusagro Group

Rusagro Group	1997–2002 Agriculture Businesses	 2003–2007
Sugar Business	Acquiring the first sugar plants and launching the sugar production line in the Belgorod Region	Launching the first retail sugar brand – Chaikofsky
Agriculture Business	Establishing our own land holding for the production of sugar beet and grain crops Purchasing elevators for storage and trade of grains	
Oil and Fats Business		Purchasing the first oil and fats production asset in Yekaterinburg
Meat Business		

	2008–2010 Launch of the Meat Business and expansion of the Sugar Business	Purchase of the first oil extraction plant	2014–2015 ————————————————————————————————————
Sugar Business	Expanding the Sugar Segment by acquiring two sugar plants in the Belgorod and Tambov Regions Launching the Mon Cafe and Brauni sugar brands	Commissioning a new packaging line and launching the Russkii Sakhar brand	Modernising sugar plants and increasing the capacity of pulp drying facilities
Agriculture Business	Expanding the land holding to 380 thousand ha	Expanding the land holding to 463 thousand ha	Expanding the land holding to 504 thousand ha
Oil and Fats Business		Acquiring an oil extraction plant in the Samara Region in 2011	Modernising the oil extraction plant
Meat Business		Launching pig farms in the Tambov Region in 2013	Launching a slaughterhouse in the Tambov Region in 2015

	2016–2017 Deal with Razgulay	Business expansion and increase in exports
Sugar Business	Acquiring three sugar plants in the Kursk and Orel Regions, a cereal processing plant, and a land holding from Razgulay Launching the first molasses desugarisation facility	Launching the second molasses desugarisation facility in 2019 Exporting sugar products to 34 countries worldwide
Agriculture Business	Expanding the land holding to 665 thousand ha	Making the first shipments of corn and soybeans to China Exporting agricultural products to 11 countries worldwide
Oil and Fats Business		Making the first shipments of meal and resuming sales of consumer margarine to China Launching a bottled vegetable oil workshop in the Samara Region and launching a mayonnaise plant in Atkarsk Exporting oil and fats products to 29 countries worldwide
Meat Business	Launching the first retail meat products brand – Slovo Myasnika (Butcher's Promise) in 2016	Acquiring 100% of KapitalAgro in 2018 and 22.5% in Agro-Belogorie Group in 2019 – producers of pork products in the Belgorod Region Completing the construction of a grain storage elevator and starting deliveries of sows to a breeding farm in the Primorye Territory Exporting pork products to 10 countries worldwide

	2021-2022	> 2023
	Innovation and digital transformation	Business expansion
Rusagro Group	Timur Lipatov appointed Chief Executive Officer of Rusagro Group LLC Establishing of Rusagro Tech LLC, an IT company	Rusagro Group JSC acquired the public status Rusagro Group rated Russia's best agricultural employer by HeadHunter Ros Agro PLC GDRs admitted to trading on the Astana International Exchange (AIX)
Sugar Business	Sending the first pulp train to China Znamensky Sugar Factory certified to GOST 33980 for organic sugar production	Sugar Business products rated among Russia's top 100
Agriculture Business	Developing and launching a smart harvest planning system	Acquiring 100% of shares and control over the grain storage elevator of BioTekhnologii JSC
Oil and Fats Business	Supplying bottled sunflower oil to retail chains in China and opening an oil and mayonnaise shop on an online marketplace Acquiring the 25% stake in Primorskaya Soya, thus consolidating 100% of the company shares Making the first shipment of mayonnaise and sunflower meal to China	Digitising and optimising the sunflower seed logistics of the Oil and Fats Business Making the first combined delivery of sunflower meal and beet pulp to China Closing the acquisition of 50% of shares and control over NMGK Group Rusagro Group's oil and fats products entering the national commodity exchange Upgrading the Balakovo oil extraction plant and increasing its capacity by 33%
Meat Business	Launching the Rusagro-Primorye compound feed mill during the Eastern Economic Forum Launching the slaughterhouse refuse recycling and meat processing plants by Rusagro-Primorye LLC Successfully passing Mars product quality and safety inspections	Upgrading the compound feed mill in the Belgorod Region and increasing its capacity by 43% Meat processing plant in Borshchevka successfully passing an audit carried out by the Chinese delegation