KEY FINANCIAL RESULTS



FINANCIAL REVIEW

Analysis of financial performance

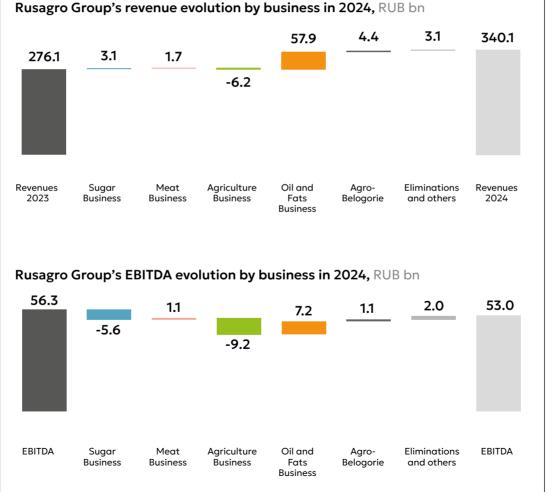












Change in Rusagro Group's cash flows in 2024, RUB bn Cash¹ at the end 24.9 of 2023 Net cash flow from operating activities Net cash flows from investing activities 8.4 Net cash flows from bn financing activities Effect of changes 1.1 in foreign exchange rates Cash¹ at the end 33.3 of 2024 Net debt of Rusagro Group, RUB bn Net debt at 68.0 1.21 the end of 2023 33.0 Change in total debt Change in cash and cash -8.4 equivalents1

0.9

93.5 1.76

Bank deposits and

investments

Net debt at

the end of 2024

Net debt / EBITDA

Including their equivalents and short-term investments.