

KEY FINANCIAL RESULTS

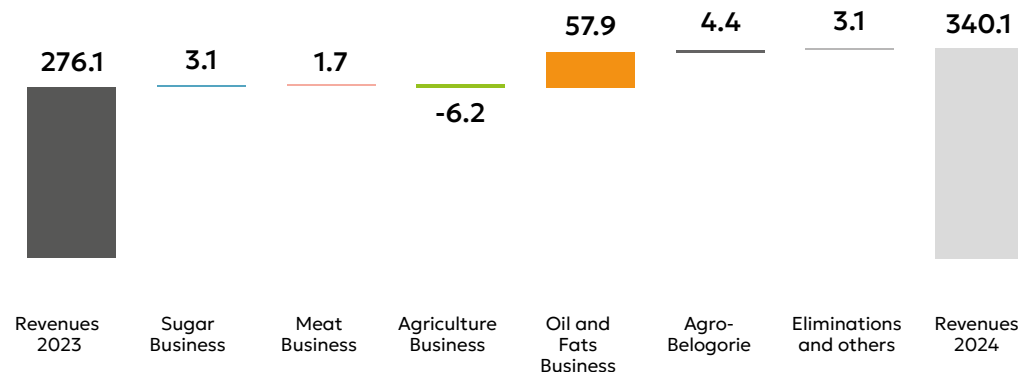


FINANCIAL REVIEW

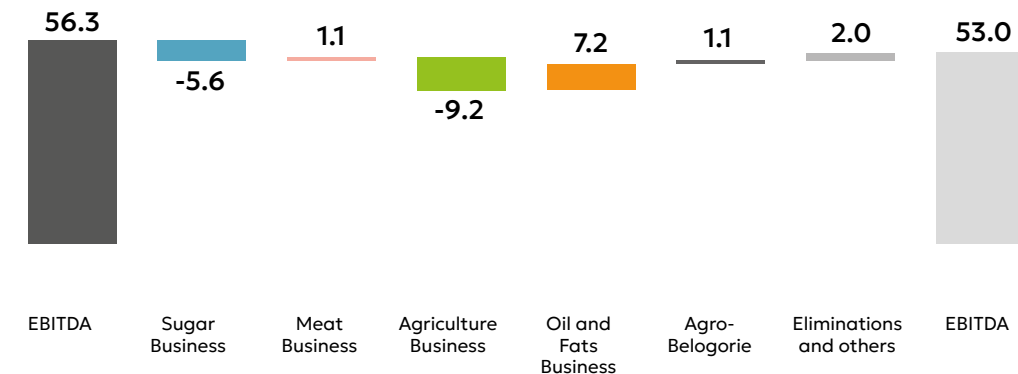
Analysis of financial performance



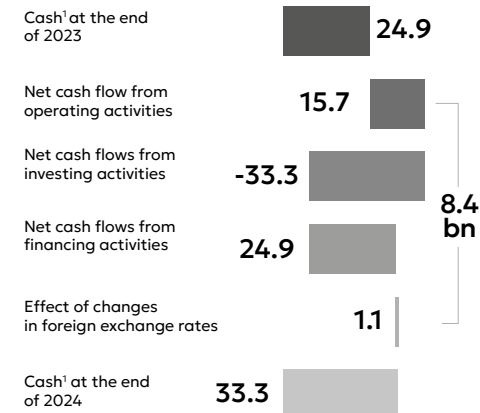
Rusagro Group's revenue evolution by business in 2024, RUB bn



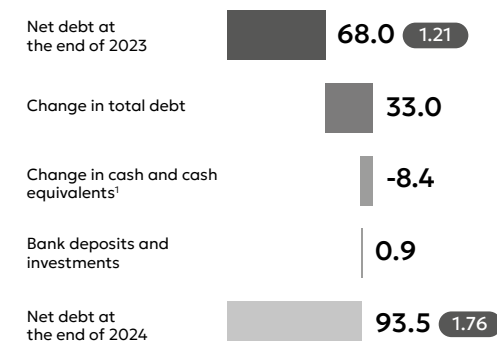
Rusagro Group's EBITDA evolution by business in 2024, RUB bn



Change in Rusagro Group's cash flows in 2024, RUB bn



Net debt of Rusagro Group, RUB bn



● Net debt / EBITDA

For more details on Rusagro Group's financial statements, see the [Appendix to the Annual Report](#), as well as to the individual sections of segment financial results

¹ Including their equivalents and short-term investments.